

NEW HOSPITAL AT ST. ELIZABETHS EAST UPDATE – MARCH 4TH, 2021



PRESENTATION TO THE COMMITTEE ON HEALTH - FY20 PERFORMANCE OVERSIGHT HEARING

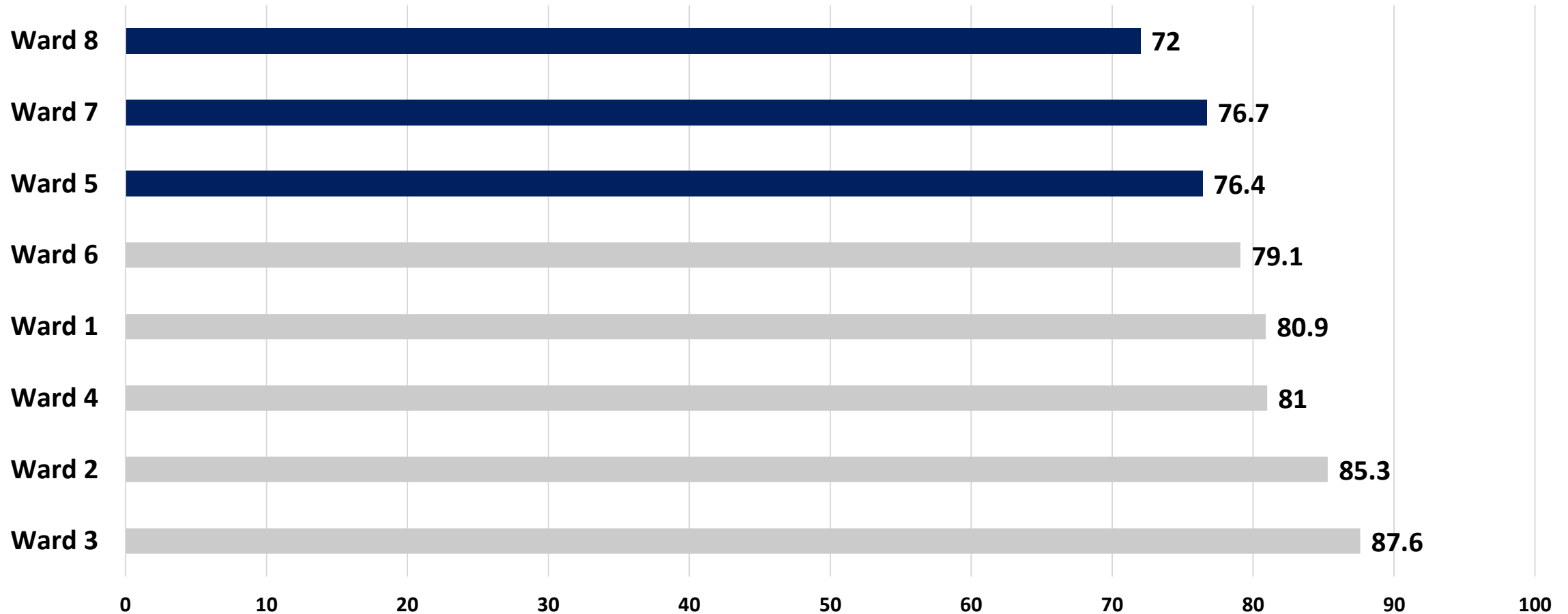
<https://newhospitals.dc.gov/>

A new GW Health Hospital at St. Elizabeths East in Ward 8 will significantly improve access to high quality, integrated care for all District residents, and address disparities in health outcomes.

Disparities in Life Expectancy

3

Life Expectancy For District Residents By Ward



For More Info contact keisha.mims@dc.gov or visit the Hospital Website at <https://newhospitals.dc.gov>

While African Americans make up 46% of DC's population, **75%** of DC residents who have died due to COVID-19 have been **African Americans**.

85% of Washingtonians who have died of COVID-19 had underlying chronic conditions, including 70% who had hypertension, 50% who had diabetes, and 70% who had two or more conditions.

Our Mission and Vision

“...a new, full service, hospital on the St. Elizabeths campus is an enormous victory for the District, especially for the residents and communities of Wards 7 and 8. When completed in late 2024, mothers will again be able to deliver their babies near their homes, patients will receive critical medical treatment in their communities, and residents who wish to pursue a career in health care will have additional training and job opportunities to pursue their dreams.”

Mayor Muriel Bowser

July 21, 2020

1. Ensure that residents of Wards 7 and 8 have access to high quality inpatient care and physicians, delivered in modern facilities, that are connected to a comprehensive system of care.
2. Establish a responsible end to operations at UMC due to accumulating losses and diminishing assets (physical and human) and services.
3. Secure a partnership with a “branded”, high quality, financially strong, regional or national health care operator who can completely “own” and be responsible for a new hospital, including its profits and losses.
4. Remove the District from the “health care” business – not a viable proposition.

A New Community Hospital with Verified Trauma Center

- 136 inpatient beds (can expand to 196 in the future)
- Verified Trauma Center
- ICU, Surgery and Operating Rooms
- Newborn Delivery and Women's Services
- Level II Neonatal Intensive Care Unit
- Adult and Children's Emergency Departments
- Parking & Transportation to Congress Heights Metro
- \$306 million – 2,060 construction jobs
- Upon opening, estimate 550 staff to operate facility.
- The hospital must comply with the District's CBE, First Source and Project Labor Agreement Requirements.



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WE ARE WASHINGTON
GOVERNMENT OF THE DISTRICT OF COLUMBIA
DC MURIEL BOWSER, MAYOR

Ambulatory Center at St. Elizabeths

- Full diagnostic and imaging suite
- Clinic
- Outpatient and specialty surgery
- Community and Educational Space
- \$69 million (District funded)

Two urgent care (UC) facilities one in Ward 7 and one in Ward 8

- Outpatient and clinical services
- Prenatal care and education
- \$21 million (UHS Funded)
- Ward 8 UC Facility at Maple View Flats,
2228 Martin Luther King Jr Avenue SE
(Opening late 2021)
- Ward 7 UC Facility Location TBD
(Opening in 2022)

Sample of Services at the new Full-Service Hospital with Verified Trauma Center and Ambulatory and Urgent Care Facilities



General
surgery



Neonatal
and
obstetrics



Acute, mental health,
medpsych, and outpatient
behavioral health services



Wound care and
rehabilitation
services



Infectious
disease

Specialty services to meet the specific needs of the community:
nephrology, cardiac and hypertension, orthopedic, radiation oncology, cancer, urology

- As a community hospital **with a verified trauma center**, the new Hospital at St. Elizabeths East will look, feel, and function similar to Johns Hopkins Sibley Memorial Hospital.
- **The verified trauma center** can provide **more acute emergency services** than a traditional community level emergency department.
- **The new hospital will be able to treat nearly 90% of all trauma incidents** that occur in Wards 7 and 8.
- **We expect that 85% of gunshot injuries can be treated** at the planned trauma center



A Verified Trauma Center



includes:

- **Dedicated Trauma Director and Trauma Program Manager**
- **Injury Prevention Specialist**
- **24/7 General Surgery Availability**
- **24/7 Orthopedic and Neurosurgery Availability**
- **Dedicated Orthopedic Surgeon**

In the first 12 months of operations, the new hospital will receive and treat over:

- 40,000 Adult and Pediatric Emergency Room Visits;
- 8,000 Outpatient Visits; and
- 5,000 Inpatient Admissions.
- Trauma cases will account for only 1.5% of emergency department visits.

Current United Medical Center Staff

- The agreement includes a training program for existing UMC staff who wish to work at the new hospital to help ensure that existing UMC staff meet the credentialing and/or hiring standards of the new hospital.
- The District will begin the training program two years prior to the new hospital opening.
- Staff who meet those standards and are interested in working at the new hospital will receive a hiring preference.



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Community Engagement

- Pursuant to the Agreement for the New Hospital, a draft community engagement plan was posted online on Wednesday, December 9th, 2020.
- For a copy, please visit:
<https://newhospitalsystemstelizabethseast.com/wp-content/uploads/2020/12/Initial-Outreach-Plan-Hospital-at-St.-Elizabets.fn12 .pdf>
- In addition, within ninety (90) days after the execution of the Architect Contract (*which is still pending*), the Architect, the Program Manager and other consultants hired by the Program Manager shall, with the support of District, prepare a community engagement plan.

Planned Engagement Strategies

- Elected Officials and Councilmembers
- Virtual Community Meetings/Townhalls
- Community Groups, Associations and ANC Meetings
- Senior Centers, Homes and Groups
- Recreation Centers
- Schools
- St. Elizabeth's East Redevelopment Council
- Door Knockers
- Website
- Health Associations
- Federally Qualified Health Centers
- Faith Based Organizations



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Aerial View of St. Elizabeths East Campus



Project Phases

1A: New 801 East Men's Shelter and Access Road

1B: Stabilize Historic Structures

2: New ESA Garage

3: Pecan Street and Utilities

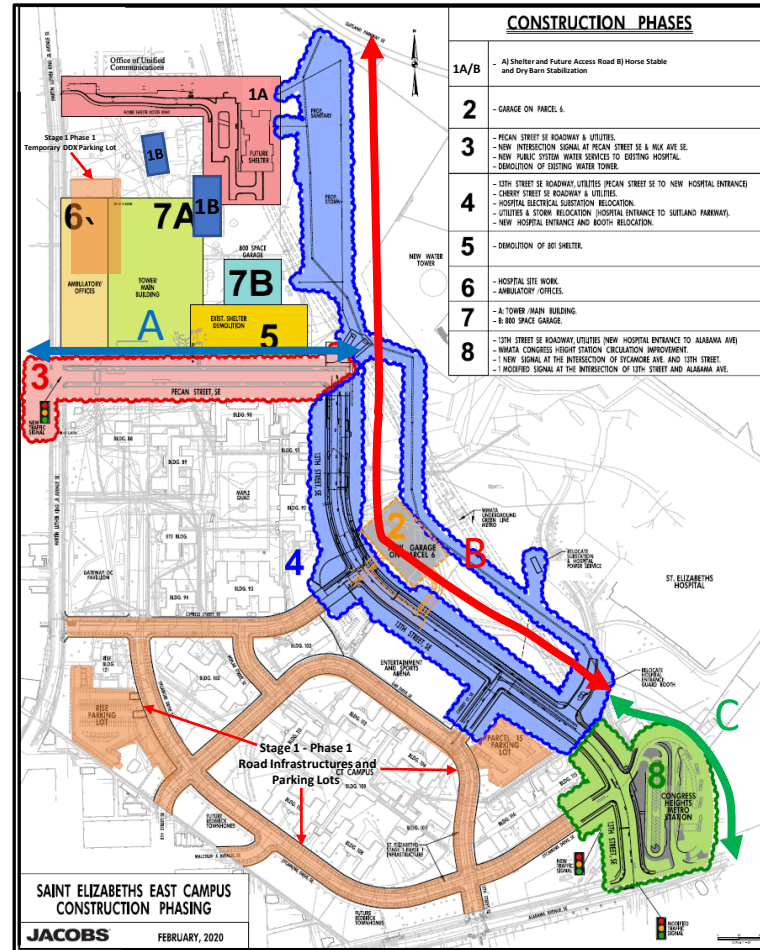
4: 13th Street and Utilities

5: Remove former 801 East Shelter

6-7A-7B:

- Hospital Tower and Main Building
- Ambulatory Pavilion
- Hospital Garage

8: 13th Street Connection and WMATA Metro Station Improvements





Phase 6, 7A & 7B – New Hospital at St. Elizabeths, Ambulatory Pavilion & Garage

Project Timing: 2020-2024

Project Status: Design

Project Description: 136-bed full service hospital with verified trauma center and adult and pediatric emergency departments. Ambulatory pavilion for outpatient services and physician offices. 500-space multi-level parking garage.

Budget Estimate: \$375M

Budget Type: Capital

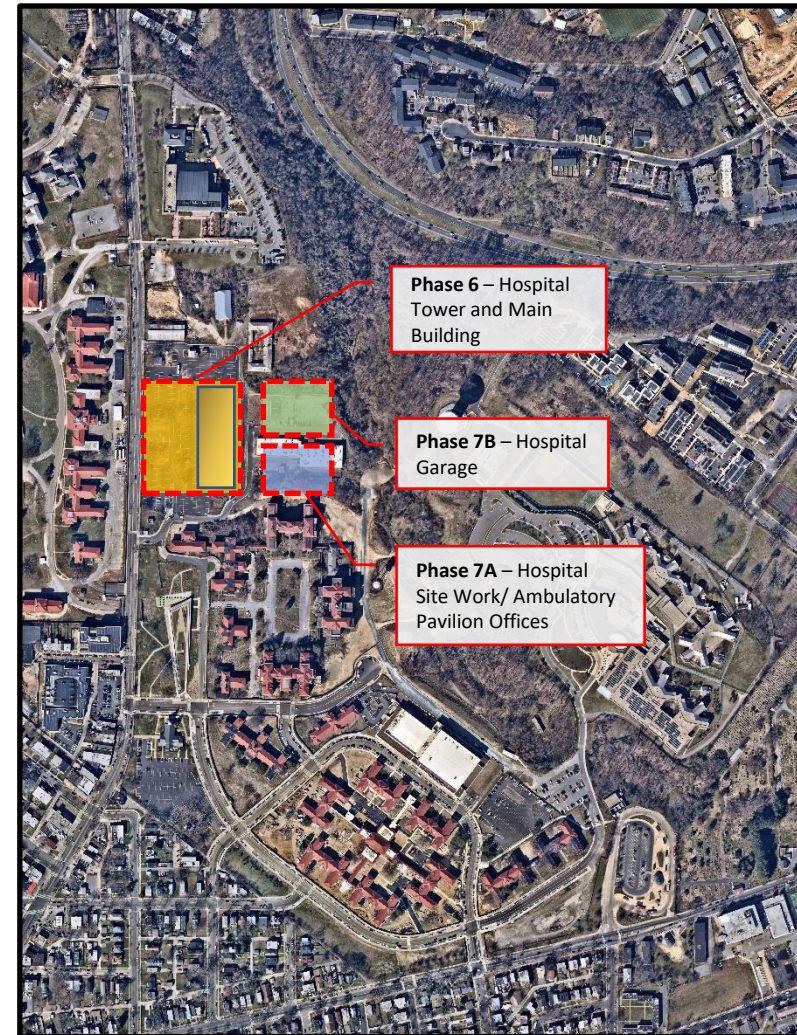
Funding Status: Funded

Design Start: February 2021

Design Completion: Fall/Winter 2021

Construction Start: Spring/Summer 2022

Construction Completion: December 2024



The Team

Architecture and Engineering

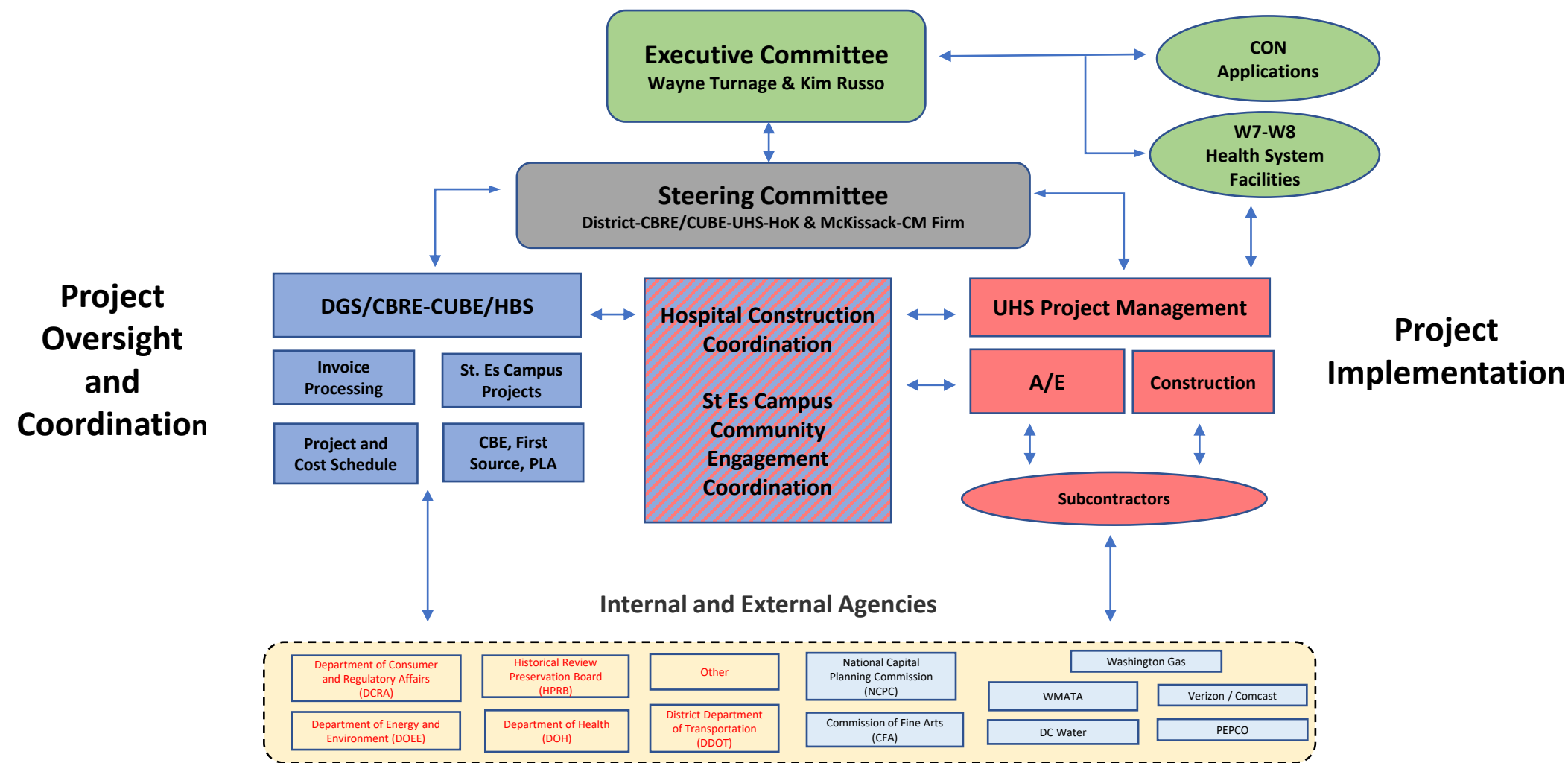
- UHS selected HOK/McKissack & McKissack to design the new hospital.
- The team of HOK/McKissack & McKissack will invest 40% of the design and engineering with local CBEs, supporting District businesses.
- HOK/McKissack & McKissack holds a healthcare portfolio of over \$500 million in healthcare volume.
 - Recent work includes the Smithsonian National Museum of African American History and Culture, the District of Columbia's Forensics Lab, the new medical expansion for the National Institutes of Health, the Tubman Quad Redevelopment at Howard University and the George Washington University Corcoran Hall.
 - Outside the region, their recent work includes New York Presbyterian Hospital, the Harlem Hospital Center Modernization and the new Medical Center at Indiana University Health.

Construction

- UHS has selected a National Construction Firm that has partnered with a Local Leader in Construction.
- UHS has worked with HOK and the to be announced construction firm on other hospital projects across the county.



New Hospital at St. Elizabeths East





PRELIMINARY DRAFT ONLY - CONCEPTUAL BLOCKING AND STACKING

Preliminary Hospital Project Timeline



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